



Office of Community Solutions

Council Budget Briefing | October 16, 2023
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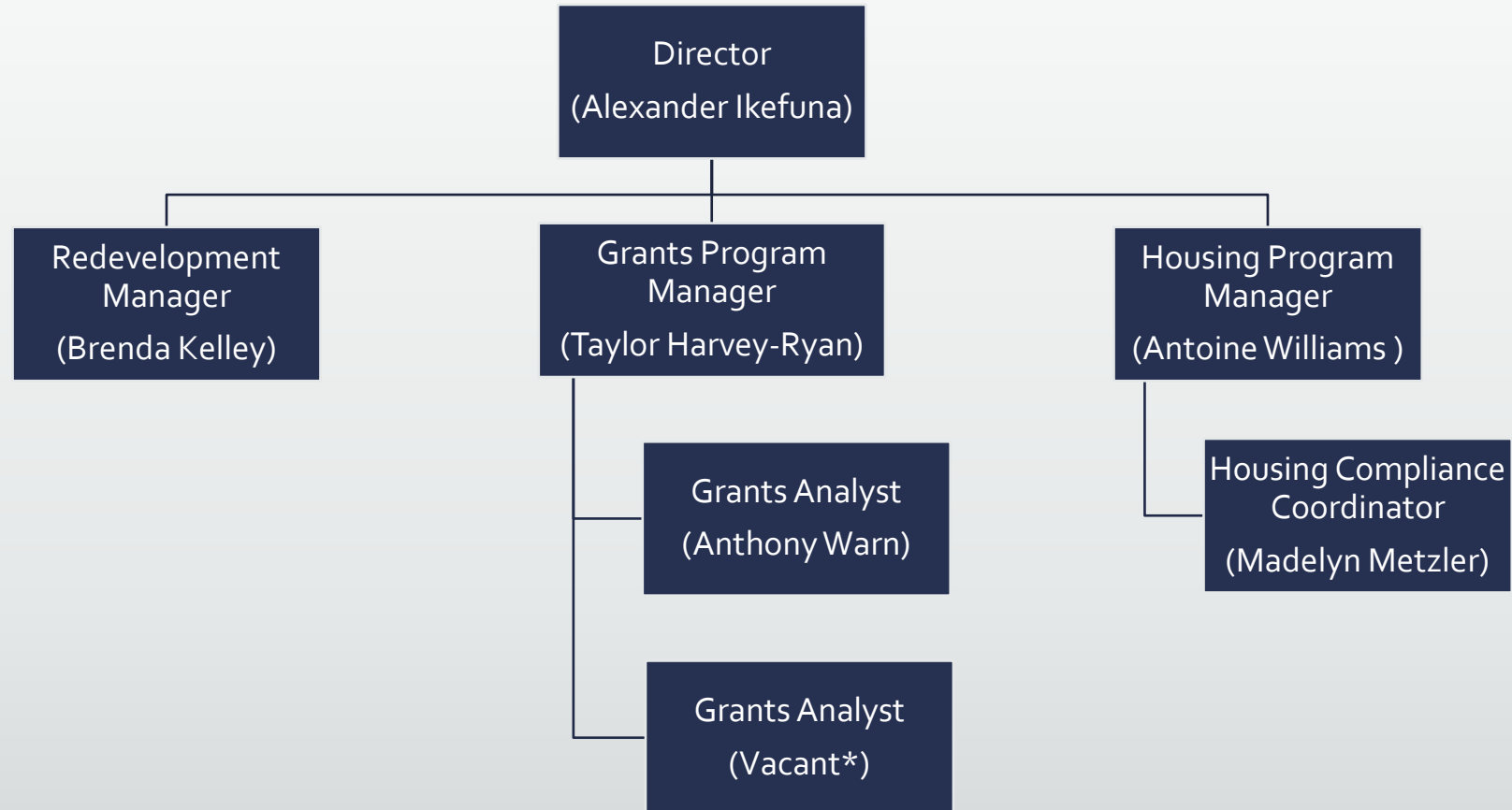
Office of Community Solutions

The City Manager's Office of Community Solutions is tasked with overseeing the implementation of affordable housing programs, commercial revitalization and development, neighborhood and constituent services, Federal Entitlement Administration, and grant program management.





Staffing



* Indicates OCS is in the hiring process



Objectives

- **Enable creation of affordable housing productive reuse of available City properties through the following functions:**
 - Planning and Housing Policies (Affordable Housing Plan)
 - SUP/ Rezoning Proffer Administration related to Affordable Housing
 - Managing City Housing Investments (Rental Assistance, Charlottesville Affordable Housing Fund, Housing Operations Program Support)
 - Leveraging of City Dedicated Housing Funds (CAHF)
 - Adaptive reuse and redevelopment of available City properties
 - Federal Entitlement Administration for Community Development Block Grant (CDBG) and HOME Investment Partnerships Program (HOME)
 - Oversight of Housing Advisory Committee (HAC), CDBG Taskforce, and Charlottesville Affordable Housing Fund (CAHF) Advisory Committee
 - City Lease and property acquisition/disposition Coordination
 - Regional Partnerships/ Coordination (TJPDC, Regional Housing Directors, UVA Affordable Housing Initiative)
 - Project Tracking and Monitoring of redevelopment activities related to the Strategic Investment Area Plan and the Cherry Avenue Small Area Plan
 - Complaints Management/mycville
 - Neighborhood Constituent Services
- **City Wide Grant Management and Support Services**



2023 Success

- Hired Grants Program Manager, Housing Program Manager, Housing Compliance Coordinator
- Completed the 2023-2027 Consolidated Housing and Community Development Plan and Secured HUD Approval
- Completed all funding processes for 2023/24
 - CAHF
 - HOPS
 - CDBG/HOME
- Developed Grants Administration SOPs
 - Grants Administration SOP (updated)
 - Memorandum of Understanding/ Agreement (created)
 - Letters of Support (created)
- Developed Grants Inventory Report



2023 Success Cont.

- 2022-23 Consolidated Annual Performance & Evaluation Report (CAPER) submitted and approved by HUD
- Served as liaison to PHA and CRHA on redevelopment initiatives
- Hosted 2 Grants Workshops
 - Grants 101 & Pre-Award, City Grant Opportunities
 - 19 attendees
 - Post-Award
 - 12 attendees



Grants Workshop, September 12, 2023



2023 Success Cont.

- Substantial completion of housing development projects
 - Kindlewood
 - Phase 1: 106 Units
 - Crescent Halls: 105 Units
 - South 1st Street
 - Phase 1: 62 units



South 1st Street



Crescent Halls



Kindlewood



Challenges

- Project monitoring and reporting including investment projects
- Staffing

Future Outlook

- Of the 10 Projected Housing Investment Project applications received in 2022 totaling \$33,364,535, City Council committed to five projects for approximately \$25.2 million, 76% of the requested assistance.



New Initiatives

- Complete SOP's for the following
 - City Leases
 - Housing Programs
 - Federal Entitlement Administration (CDBG/HOME)
- Acquisition of grants management/ project management software
- Development of a Uniform Citywide Grant Monitoring Tool
- Development of Reporting Tool for grantees
- Implementation of Inclusionary Zoning
- Anti-Displacement Strategy
- Land Banks
- Long-term strategy for preventing and ending homelessness as it relates to affordable housing and grants
- Strategic approach to allocation of funding
- Affordable housing preservation/ exterior improvement



Current Service Levels

- Grants
 - 18 applications (assisted with review, submission, or management)
 - 92 Inventory (support, management, technical assistance)
- Housing Development Plans Reviewed
 - Project review completed: 33 *
 - *Numbers do not include projects that required multiple reviews, or the multiple reviews of the Affordable Housing Ordinance and accompanying information (associated with the Zoning rewrite), nor the Zoning Code rewrite submissions
- Funded Agencies
 - CAHF FY23: 5
 - HOPS FY24: 11
 - CDBG FY23: 10
 - HOME FY23: 3
 - HOME ARP FY23: 3



Questions

